

Criminal Justice Collaborating Council

Program Description

With the support of the Chief Judge, County Executive, and County Board, the Waukesha County Criminal Justice Collaborating Council (CJCC) was established in the Fall of 2002. The Council was formed with several goals in mind including better understanding of crime and criminal justice problems, greater cooperation among agencies and units of local government, clearer objectives and priorities, more effective resource allocation, and the creation of additional criminal justice programming. The Council feels that taken together, these results can increase public confidence in and support for criminal justice processes, and enhance system performance. The Council's Mission is as follows:

The mission of the Waukesha County CJCC is to enhance public safety and promote the effective and efficient administration of the criminal justice system through community collaboration by ensuring offender accountability and providing rehabilitation services, while recognizing the rights and needs of victims.

	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Staffing (FTE)	0.00	0.00	0.00	0.00	0.00
Personnel Costs (a)	\$0	\$0	\$0	\$0	\$0
Operating Expenses	\$385,775	\$457,687	\$488,342	\$652,234	\$194,547
Interdept. Charges	\$2,109	\$1,457	\$1,457	\$1,457	\$0
Total Expenditures (b):	\$387,884	\$459,144	\$489,799	\$653,691	\$194,547
General Government	\$17,675	\$18,231	\$41,231	\$212,778	\$194,547
Appr. Fund Balance	\$0	\$0	\$21,800	\$0	\$0
Total Revenues:	\$17,675	\$18,231	\$63,031	\$212,778	\$194,547
Tax Levy	\$390,913	\$440,913	\$440,913	\$440,913	\$0
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Exp. (Over) Under Rev. & Levy	\$20,704	-	\$14,145	-	-

- (a) No County positions are directly budgeted for Criminal Justice Collaborating Council program, 1.00 FTE Mental Health Counselor is budgeted within the Mental Health Outpatient program and provides CTP services. Additionally operating expenses include contracted coordinator, consulting, pretrial supervision, and pretrial screening services.
- (b) The CJCC budget has been restated for comparative purposes to include pretrial supervision contracted services formerly budgeted within Circuit Court Services. Transferred expenditures include \$100,000 for the 2004 actual.

Program Highlights

Operating expenses include \$171,000 to implement an alcohol treatment court that will target 3rd offense OWI offenders. Drug Court expenditures include contracted services for treatment and supervision, case management services, which include the coordination of individualized Alcohol and Other Drug Abuse (AODA) treatment plans and the ongoing monitoring of participant compliance with the Treatment Court requirements. Management Information Systems Development and Support (MIS) includes the creation of a system to collect data from Court participants for the purpose of program management and outcome evaluation. An independent contractor will do a program evaluation report, which is a required component of the grant and will include ongoing program evaluation of Court processes as well as analysis and program performance measurement. This initiative is funded through a three year \$450,000 grant with \$171,000 of Federal Department of Justice funding in the 2006 budget.

Operating expenses also include; contracted pretrial screening, pretrial supervision, and operating after revocation program services budgeted at \$250,625, an increase of \$7,300 from 2005 budgeted levels. The 2005 budget reflects a transfer of \$100,000 from Circuit Court Services for contracted pretrial supervision services. Additionally, operating expenses include \$83,296 for Coordinator, criminal justice professional consulting services, funding for strategic planning, training and office expenses. This amount remains unchanged from 2005 budget levels.



Criminal Justice Collaborating Council (cont.)

Operating costs also include \$89,214 for the Community Transition Program (CTP), an increase of \$42,956 from 2005 budget levels to reflect the receipt of a \$23,000 grant from the State of Wisconsin Department of Substance Abuse and Mental Health to support a half-time contract position in the jail and an increase of \$19,956 for aftercare services supporting the new half-time position. The Community Transition Program serves those individuals with AODA, mental health, or other disabilities with a high rate of recidivism and provides aftercare services such as housing, complying with probation rules, assistance in getting to court, etc. which reduces their chances of re-entering the jail. Personnel costs related to the full-time case management position continue to be budgeted within the Mental Health Outpatient program budget.

Contracted Community Support Program (CSP) expenditures increase \$1,094 to \$37,556. CSP services are designed to coordinate community service opportunities for Huber inmates. This is a collaborative program funded through 50% County tax levy and Wisconsin Department of Corrections. General government revenue associated with the CSP program increases \$547 over 2005 budgeted levels to \$18,778.

As part of the 2005 allocation for the creation of future programming, the CJCC has provided \$20,000 in support for the implementation of the Salvation Army's Operation Hope. This program is a collaborative educational and vocational pilot program aimed to link the jail or Huber facility with a structured case management system from pre-release through the client's transition into the community.

Interdepartmental charges include \$2,000 for phone and office supply related expenses.

Performance Measure Description

Performance measures for the Community Transition Program, Operating After Revocation (OAR) Program, Pretrial Screening, and Pretrial Supervision Programming are not complete due to the availability of Sheriff's Department data for both 2004 and 2005 budget years. The CJCC has been working with Information Systems and the Sheriff's Department and full program evaluations are expected in early 2006. Performance measures for the Misdemeanor Pretrial Conference Program required only Circuit Court data and therefore were able to be evaluated.

For every 24 hours a participant in the Community Support Program (CSP) was placed in a community service position one Huber jail day is taken off their sentence.



Performance Measures	20047 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
CSP Huber Jail Days Saved	2376	2,253	2323	2323	70

Misdemeanor Pretrial Conference (PTC) Program*	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
Time to Disposition: cases w/PTC	N/A	109	N/A	N/A	N/A
Time to Disposition: cases w/out PTC	N/A	85	N/A	N/A	N/A
Time to Disposition: Control Group	N/A	103	N/A	N/A	N/A
Number of Court Activities: cases w/PTC	N/A	4.9	N/A	N/A	N/A
Number of Court Activities: cases w/out PTC	N/A	3.9	N/A	N/A	N/A
Number of Court Activities: Control Group	N/A	4.7	N/A	N/A	N/A

*The Pre-trial Conference Program ended June 1st 2005; performance measurement results did not meet defined goals and was therefore discontinued. This program was a collaborative effort between the Council, courts, defense bar and prosecution, which required no additional resources.

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Activity	2004 Actual	2005 Budget	2005 Estimate	2006 Budget	Budget Change
CJCC/Committee Meetings	90	90	90	90	0
Community Transition Program					
Case Management Caseload	148	80	80	85	5
Jail Contacts	297	260	360	425	165
Community Service Program					
Community Service Hours	64,300	63,144	62,516	62,516	(628)
Pretrial Screening Program					
Inmates Screened	2,110	2,000	2,318	2,400	400
Reports Completed	2,292	2,200	2,248	2,600	400
Reports Verified	52%	58%	51%	51%	(7%)
Declined Interviews	6%	10%	3%	3%	(7%)
Pretrial Supervision Program					
Total Clients Supervised	486	430	600	430	0
Operating After Revocation Program					
Total Clients*	360	578	600	450	(128)
<i>*Decrease reflects anticipated decrease in OAR offenders due to decriminalization of 1st offense OAR</i>					
Misdemeanor Pretrial Conference (PTC) Program					
Total Misdemeanor Cases	N/A	1179	N/A	N/A	N/A
Number of PTC Held	N/A	1213	N/A	N/A	N/A

2006 Criminal Justice Collaborating Council Objectives

Manage Resources With Fiscal Prudence

1. Collaborate with Criminal/Traffic Judges to address issues related to orders to produce to decrease costs associated with prisoner transport. (1st/2nd quarter 2006)
2. Continue research and information gathering to further explore the community corrections center concept including day reporting and front-end alternatives to incarceration. (2nd quarter 2006)
3. Research available cognitive and restorative justice programs to evaluate their potential impact upon the Waukesha County criminal justice system. (1st quarter 2006)

Provide Comprehensive Customer Service

1. Continue to educate the public and other county departments about the CJCC, its programming, initiatives, and outcomes. (2nd quarter 2006)

Innovate and Seek Continuous Quality Improvement

1. Plan for the implementation of an alcohol treatment court that will target 3rd offense OWI offenders with the receipt of federal funding to help reduce the jail population and provide court ordered treatment. (1st quarter 2006)
2. Extract data from criminal justice data warehouse to develop activity and performance reports to provide the CJCC with operational and evaluative data for Circuit Court Services, District Attorney, and Sheriff's Department. (All quarters 2006)
3. Continue to explore the expanded use of electronic monitoring including SCRAM (Secure Continuous Remote Alcohol Monitor) to serve as an alternative to incarceration and reduce jail days.
4. Work with Circuit Court Services and the District Attorney's office to seek resources to develop initiatives to establish diversion programming to minimize jail days and reduce workload for justice partners. (2nd quarter 2006)

Criminal Justice Collaborating Council (cont.)

Major CJCC Strategic Achievements from 7/01/04 to 6/30/05

1. Began development of performance measure to assess CJCC program initiatives including pretrial screening, operating after revocation, and misdemeanor pretrial conference pilot programs.
2. Combined pretrial screening/operating after revocation contract in the CJCC and the pretrial supervision contract from Circuit Court Services to create efficiencies in service delivery.
3. Began necessary research and information gathering on the community corrections center concept to include day reporting and front-end alternatives to incarceration.
4. Explored and received additional funding to provide staff to return Community Transition Program staff to the jail to assist in transitioning individuals into the community as intended in the original program design.
5. Continued work with justice partners, Information Systems, Spillman, PROTECT, and CCAP to develop a data warehouse to allow for the creation and distribution of meaningful business information.
6. Worked with Court Commissioners, Criminal/Traffic Division Judges, and Wisconsin Department of Transportation to implement the Waukesha County Drivers' License Reinstatement Program to assist individuals to obtain a valid drivers' license, improve time to disposition of operating after revocation cases, and decrease the number of court activities and events.
7. Began to educate the public and other county departments about the CJCC, its programming, initiatives, and outcomes.
8. CJCC members including Chief Judge, Clerk of Circuit Court, County Board Chair, District Attorney, Health and Human Services Clinical Services Director, and CJCC Coordinator completed the Drug Court Planning Initiative through the U.S. Bureau of Justice Assistance investigating drug and alcohol treatment courts and developed a pilot program to help reduce the jail population and provide court ordered treatment.
9. Work with Clerk of Court, Information Systems, and CCAP to add Courts data to the criminal justice data warehouse.
10. Juvenile Restitution Subcommittee worked to enhance communication between agencies, identify data elements to be monitored, and problem solve issues.
11. In efforts to expand programming committed to the CJCC goals of reducing jail population and decreasing recidivism rate, the CJCC committed funding to the Salvation Army Operation Hope and to the expansion of the Community Transition Program.
12. Began the exploration of expanded use of electronic monitoring including the SCRAM (Secure Continuous Remote Alcohol Monitor) to serve as an alternative to incarceration and reduce jail days.
13. Created a systemic process for obtaining evaluation and feedback from community service work sites about the performance of program participants, any problems encountered, and benefits to the site from the work performed to enhance program performance and to obtain information about program benefits to work sites and the community.